



# In-House Counsel Program

## June 28, 2026

### New York Hilton Midtown | New York, NY

#### Saturday, June 27, 2026

**9:00 am-5:30 pm**

Conference Attendee Assistance: Check-In and Badge Pick-Up  
Check-in early! Come to the AHLA Registration area to print out your badge.

**West Promenade (2<sup>nd</sup> Floor)**

#### Sunday, June 28, 2026

**7:00 am-5:30 pm**

Conference Attendee Assistance: Check-In and Badge Pick-Up  
Come to the AHLA Registration area to print out your badge.

**West Promenade**

**7:00-8:00 am**

Conference Breakfast, *sponsored by Stout*

This event is included in conference registration; attendees, speakers, and registered adult, teen, and youth guests are welcome.

**Rhineland**

**8:00-9:15 am General Session**

8:00-8:15 am

Welcome and Introductions

Mark Kopson, AHLA President

Julia Michael, Planning Committee Member

**196**

8:15-9:15 am

1. It's Not Just a SaaS Deal: Contracting for AI in Health Care

Jane Elphick, Carolyn V. Metnick, Lauren Willens

**Grand Ballroom (3<sup>rd</sup> Floor)**

**9:30-10:30 am Concurrent Sessions**

2. Building Your Brand: How In-House Counsel Build Influence, Stay Relevant, and Navigate Change\* (not repeated)

**63**

Clevonne M. Jacobs  
Tara Ravi

**Murray Hill**

3. Fireside Chat with DOJ Health Care Fraud and Health and Safety Leadership: Current Enforcement Priorities and Compliance Takeaways

**110**

Jacob Foster  
Sandra Moser  
Kate Payerle

**Regent**

4. Designing Risk-Managed AI Workflows for Health Care In-House Legal Teams: A Practical Demonstration

**70**

Julie A. Kilgore

**Nassau**

**10:45-11:15 am Sponsored Industry Insights\***

Arnold & Porter Kaye Scholer LLP  
Insight Session

**Murray Hill**

CobbleStone Software Insight Session

**Regent**

Pinnacle Healthcare Consulting Insight  
Session

**Nassau**

## Sunday, June 28, 2026, continued

| 11:30 am-12:30 pm Concurrent Sessions                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |
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| <p>5. Counsel to Catalyst: 5 Leadership Hacks to Close the Gap between Lawyer and Legal Executive (not repeated)</p> <p>Michelle Johnson Tidjani (Moderator)<br/>David Ellenbogen<br/>Nancy Paridy<br/>Denise V. Zamore</p> <p><b>67</b></p> <p><b>Regent</b></p>                                                                                                                                                               | <p>6. Do Pass Go and Do Collect \$200; An In-House Attorney's Guide to Creating Win/Win Outside Counsel Engagements and Compensation Arrangements, When It's Not Just Monopoly Money at Play</p> <p>Marc D. Goldstone<br/>Thomas N. Shorter</p> <p><b>120</b></p> <p><b>Murray Hill</b></p> | <p>3. Fireside Chat with DOJ Health Care Fraud and Health and Safety Leadership: Current Enforcement Priorities and Compliance Takeaways (repeat)</p> <p>Jacob Foster<br/>Sandra Moser<br/>Kate Payerle</p> <p><b>42</b></p> <p><b>Nassau</b></p>                                              |
| 12:30-1:45 pm Luncheon*                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |
| <p>Conference Luncheon: The Lawyer as Storyteller: A Conversation with Christina Farr, <i>sponsored by Stout</i></p> <p>This luncheon is included in the registration fee; pre-registration is required; speakers and attendees are welcome. Continuing Education Credits are not available.</p> <p><b>Grand Ballroom (3<sup>rd</sup> Floor)</b></p>                                                                            |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |
| 2:00-3:00 pm Concurrent Sessions                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |
| <p>7. Pulling the Levers and Finding Performance: Approaches for Achieving Excellence in Delivering In-House Legal Services (not repeated)</p> <p>Thomas M. Donohoe<br/>Michael Watters</p> <p><b>125</b></p> <p><b>Murray Hill</b></p>                                                                                                                                                                                         | <p>8. Measuring Success: How the Right KPIs Drive Performance and Demonstrate Value</p> <p>Jeremy R. Green<br/>Lindsey P. Ridgway</p> <p><b>40</b></p> <p><b>Regent</b></p>                                                                                                                 | <p>6. Do Pass Go and Do Collect \$200; An In-House Attorney's Guide to Creating Win/Win Outside Counsel Engagements and Compensation Arrangements, When It's Not Just Monopoly Money at Play (repeat)</p> <p>Marc D. Goldstone<br/>Thomas N. Shorter</p> <p><b>25</b></p> <p><b>Nassau</b></p> |
| 3:15-4:15 pm Moderator Group Breakouts*                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |
| <p>Small Department (1-3 Attorneys)</p> <p>Moderator: Julia Michael and Dwayne Leslie</p> <p><b>Regent</b></p>                                                                                                                                                                                                                                                                                                                  | <p>Large Department—AGC, Senior Attorney, Staff Attorney</p> <p>Moderator: Lindsey Lonergan and Brian A. White</p> <p><b>Nassau</b></p>                                                                                                                                                     | <p>General Counsel Large Department</p> <p>Moderator: Michelle Johnson Tidjani</p> <p><b>Murray Hill</b></p>                                                                                                                                                                                   |
| 4:30-5:30 pm Concurrent Sessions                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |
| <p>9. Building and Maintaining an Effective In-House Legal Team: Structure, Metrics, Hiring, and Much More (not repeated)</p> <p>Brian Lynde<br/>David Vukadinovich</p> <p><b>88</b></p> <p><b>Murray Hill</b></p>                                                                                                                                                                                                              | <p>4. Designing Risk-Managed AI Workflows for Health Care In-House Legal Teams: A Practical Demonstration (repeat)</p> <p>Julie A. Kilgore</p> <p><b>57</b></p> <p><b>Nassau</b></p>                                                                                                        | <p>8. Measuring Success: How the Right KPIs Drive Performance and Demonstrate Value (repeat)</p> <p>Jeremy R. Green<br/>Lindsey P. Ridgway</p> <p><b>31</b></p> <p><b>Regent</b></p>                                                                                                           |
| 5:30-6:30 pm                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |
| <p>Welcome Reception—Celebrating Our Professional Community and Building Connection Reception, <i>sponsored by VMG Health, Hosted by New York State Bar Association, New York City Bar Association, and the Greater New York Hospital Association.</i></p> <p>This event is included in the conference registration; attendees, speakers, and registered adult, teen, and youth guests are welcome.</p> <p><b>Rhineland</b></p> |                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                |

\* CLE credits are not available