



Annual Meeting **June 28-July 1, 2026** **New York Hilton Midtown | New York, NY**

Saturday, June 27, 2026

9:00 am-5:30 pm

Conference Attendee Assistance: Check-In and Badge Pick-Up
 Check-in early! Come to the AHLA Registration area to print out your badge.

West Promenade (2nd Floor)

10:00 am-5:30 pm

Leadership and Career Development Program (Day 1)

The AHLA Leadership & Career Development Program (LCDP) is an immersive experience designed to strengthen leadership skills, support professional growth, and foster meaningful connections across the health law community.

The program begins on Saturday at 10:00 am and ends on Sunday at 5:00 pm.

There is an additional fee for this program and pre-registration is required.

Gramercy (2nd Floor)

6:00-9:30 pm

AHLA Awards Dinner, *hosted by the Board of Directors, sponsored by PYA*

Please join us to recognize AHLA's esteemed Leadership and Awardees this year.

There is an additional fee for this dinner and pre-registration is required.

Mercury Ballroom (3rd Floor)

Sunday, June 28, 2026

7:00 am-5:30 pm

Conference Attendee Assistance: Check-In and Badge Pick-Up
 Come to the AHLA Registration area to print out your badge.

West Promenade (2nd Floor)

8:00 am-5:00 pm

Leadership and Career Development Program (Day 2)

There is an additional fee for this program and pre-registration is required.

Gramercy

8:00 am-5:30 pm

In-House Counsel Program and Luncheon, *sponsored by Stout*

The full educational day is designed to be interactive, candid, and immediately applicable—equipping in-house counsel to lead with confidence as they head into the Annual Meeting.

There is an additional fee for this program and pre-registration is required.

Grand Ballroom

9:00-10:00 am

State of the Association / Membership Meeting

Mark Kopson, AHLA President

David S. Cade, AHLA Executive Vice President/Chief Executive Officer

Beekman

5:30-6:30 pm

Welcome Reception—Celebrating Our Professional Community and Building Connection Reception,
sponsored by VMG Health, Hosted by New York State Bar Association, New York City Bar Association, and the Greater New York Hospital Association

This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests welcome.

Rhineland

6:30 pm

Dine-Arounds, *Hosted by Early Career Professionals Council*

More information on how to sign up. Dinners are self-pay.

Off-Property

Monday, June 29, 2026

7:00 am-5:45 pm

Conference Attendee Assistance: Check-In and Badge Pick-Up
Come to the AHLA Registration area to print out your badge.

West Promenade (2nd Floor)

7:00-8:30 am

Conference Breakfast, *sponsored by Norton Rose Fulbright*

This event is included in conference registration; attendees, speakers, and registered adult, teen, and youth guests are welcome.

Rhineland (2nd Floor)

8:00 am-11:45 am General Session

8:00-8:30 am

Welcome and Member Awards and Recognition Celebration

Mark Kopson, AHLA President

David S. Cade, AHLA Executive Vice President/Chief Executive Officer

8:30-9:30 am

Keynote Conversation, *sponsored by FTI Consulting*

Dr. Mark McClellan, Director, Duke-Margolis Center for Health Policy

John E. Kelly (Moderator), Barnes & Thornburg LLP

9:30-9:45 am

Break

9:45-11:45 am

1. Year In Review, *sponsored Greater New York Hospital Association*

Robert G. Homchick, Kim Harvey Looney, Cynthia F. Wisner

Grand Ballroom (3rd Floor)

12:00-1:30 pm

Lunch and Learn: Health System Ventures: Incubating, Funding, and Scaling Health Care Startups, *sponsored by Fredrikson & Byron PA*

This is not included in the conference registration; there is no additional fee; limited attendance; and pre-registration is required. Continuing Education Credits are not available.

Gibson (2nd Floor)

1:45-2:45 pm Concurrent Sessions

2. Evolving Rules, Expanding Risks: Regulatory and Compliance Challenges in Life Sciences (not repeated)

Tynan O. Kugler
Jonathan A. Porter
Mara Smith

Gramercy

3. The NLRB General Counsel's Agenda—Déjà Vu All Over Again (Advanced) (not repeated)

Jon Anderson
Crystal S. Carey

Beekman

4. From Hype to Accountability: Compliance Frameworks for Safe and Lawful AI in Health Care (not repeated)

Jennifer Eilemberg
Janice Suchyta

Nassau

5. Whose Job is MA Compliance Anyway? Differing Expectations for Plans and Providers

Annie Shieh
Judith A. Waltz

Regent

6. A Rose by Another Name?—The Evolving Role of Agency Deference in Health Care Disputes Post-*Loper Bright*

Daniel J Hettich
Alexander (Xan) White

Murray Hill

7. False Claims Act Enforcement in Year 2 of Trump 2: What's Changed, What's Next

Denise Barnes
Mary Inman
Benjamin C. Mizer

Sutton North

2:45-3:15 pm

Coffee and Networking Break, *sponsored by Dorsey & Whitney LLP*
Exhibits Open—Meet the Exhibitors

Rhineland

Monday, June 29, 2026, continued

3:15-4:30 pm Extended Concurrent Sessions

8. From Concept to Care Delivery: Legal Strategies for Opening Innovative Health Care Facilities (not repeated) Jeffrey Jowers Kim McWhorter Jeff Wurzburg Gramercy	9. Private Equity and Health Care: Navigating the False Claims Act Risk George B. Breen Candace Deisher Marc S. Raspanti Sutton North	10. Hot Topics in Health Care Antitrust Enforcement Aimee DeFilippo Alexis Gilman Rohan Pai Nassau
11. Health Care AI is Hot, Legal Risk is Not Brenton Hill Alicia W. Macklin Julia Michael Beekman	12. From Insight to Oversight: Using Investigations to Drive Effective Auditing and Monitoring Jason Ehrlinspiel Maria Joseph Dhara Satija Murray Hill	13. Medicaid Transformation under H.R.1: Legal, Policy, and Implementation Implications Caroline Farrell Charles Luband Anne Winter Regent

4:45-5:45 pm Concurrent Sessions

14. Behavioral Health Integration: Legal and Regulatory Hurdles (not repeated) Melissa Barlett Bradley E. Lerner Deepti Loharikar Murray Hill	15. Molecules to Markets: Compliance Challenges in R&D Partnerships (not repeated) Rebecca Merrill Audrey Pike Wilson Robert Q. Wilson Sutton North	16. What's New in Health Privacy Mario Meeks Sara Pullen Nassau
17. Employer Pitfalls: Effective Practices for Discrimination and Retaliation Claims in a Shifting EEOC Regulatory Environment Greg Northen Beekman	18. Real or Imagined—Legal Ethical Issues in Providing F&A Advice Lisa Noller Felicia Sze Gramercy	19. The Carrot and the Stick: The Legal Implications of Incentivizing Physician Employee Loyalty Erin Smith Aebel Melissa Mora Regent

7:00-9:30 pm

Museum of Modern Art Off-Property Reception, *sponsored by AHLA's Members' Law Firms*
This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests welcome.
Attendees and guests MUST wear their AHLA Badges to enter into the Museum.

Off-Property

Tuesday, June 30, 2026

6:30-7:30 am

Exercise Class, *sponsored by Simpliphy, Inc.*
For attendees, speakers, and registered adult, teen, and youth guests who pre-registered.

Clinton (2nd Floor)

Fun Run, *sponsored by Simpliphy, Inc.*
For attendees, speakers, and registered adult, teen, and youth guests who pre-registered.

Hotel Lobby

7:00 am-5:30 pm

Conference Attendee Assistance: Check-In and Badge Pick-Up
If you haven't checked in, come to the AHLA Registration area to print out your badge.

West Promenade (2nd Floor)

7:00-8:30 am

Conference Breakfast, *sponsored by Pivotal Mobile eDiscovery Inc.*
This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests welcome.

Rhineland

8:00-9:00 am Concurrent Sessions

20. Gender-Affirming Care for Minors and Adolescents—Federal and State Developments (Advanced)
(not repeated)

Jennifer Nelson Carney
Patrick O'Rourke
Hoyt Sze

Murray Hill

21. Structuring and Scaling Telehealth: Tax, Legal, Regulatory, and Strategic Considerations
(not repeated)

Jeremy Herman
Andrea Musker

Beekman

22. Enforcement Insights: Advanced Strategies to Minimize Risk in Health Care Compliance
(Advanced)

Rob DeConti
Greg Radinsky
Spencer Turnbull

Gramercy

23. Across the Table: Hospital and Physician Counsel on the Front Lines of Health Care Transformation
(Advanced)

Serj Mooradian
Valerie S. Rup

Nassau

24. Going Off Script: Legal Considerations in the Emerging World of Prescription Drug Pricing

Dorothy Shulman
Amanda Smith

Regent

25. The JOA Is Back: Structuring Strategic Partnerships in a Post-Merger Environment

Brad Dennis
Colin McDermott

Sutton North

9:15-10:15 am Concurrent Sessions

26. It's A New World for Hospices and Home Health Agencies
(not repeated)

Rachel Hold-Weiss
Hillary Loeffler

Murray Hill

27. Caught in the Middle: Legal Ethics, Whistleblowers, and Dual Roles in Health Care
(not repeated)

Caitlin Forsyth
Ally Kjellander

Sutton North

28. Mission vs. Margin: Tax Policy Challenges for Exempt Hospitals

Amy Ciminello
Michael N. Fine

Beekman

29. Accountable AI in Health Care: Takeaways from URAC's New Artificial Intelligence Accreditation

Ally Bremer
Madhu Reddiboina
Jennifer Richards

Gramercy

7. False Claims Act Enforcement in Year 2 of Trump 2: What's Changed, What's Next
(repeat)

Denise Barnes
Mary Inman
Benjamin C. Mizer

Regent

19. The Carrot and the Stick: The Legal Implications of Incentivizing Physician Employee Loyalty
(repeat)

Erin Smith Aebel
Melissa Mora

Nassau

10:15-10:45 am

Coffee and Networking Break, *sponsored by Kroll*
Exhibits Open—Meet the Exhibitors

Rhineland

Tuesday, June 30, 2026, continued

10:45 am-12:00 pm Extended Concurrent Sessions		
30. Navigating the Women's Health Triumvirate: Access, Research, and Investment in a Volatile Regulatory Era (not repeated) Priya Bathija Chelsea Daniels Laura Koman Murray Hill	31. Back to the Future of JVs—Explore Practical Solutions to Regulatory and Legal Challenges in Forming Joint Ventures through Hypotheticals (Advanced) Brynne R. Goncher William T. Mathias Ethan Rii Gramercy	32. Key Considerations in Responding to a Health Care Corporate Criminal Investigation (Advanced) Anthony J. Burba Henry Leventis Regent
10. Hot Topics in Health Care Antitrust Enforcement (repeat) Aimee DeFilippo Alexis Gilman Rohan Pai Nassau	11. Health Care AI is Hot, Legal Risk is Not (repeat) Brenton Hill Alicia W. Macklin Julia Michael Sutton North	13. Medicaid Transformation under H.R.1: Legal, Policy, and Implementation Implications (repeat) Caroline Farrell Charlie Luband Anne Winter Beekman
12:00-1:30 pm		
Lunch and Learn: Policy Report from Washington and Midterm Preview, <i>sponsored by Arnold & Porter Kaye Scholer LLP</i> Eugenia Pierson, Former Rep. Ron Kind, Sonja Nesbit The lunch is not included in the conference registration; there is no additional fee; limited attendance; and pre-registration is required. Continuing Education Credits are not available. Gibson		
1:45-2:45 pm Concurrent Sessions		
33. Risks Surrounding DEI Programs (not repeated) Margia Corner Brandon Helms Murray Hill	34. What Every Health Lawyer Needs to Know About Rural Hospital Partnerships (not repeated) Jennifer Lyday Jeff Sommer Beekman	35. PSL (Stark Law) Pitfalls and Possibilities (Advanced) Nicholas F. Alarif Matthew Edgar Sutton North
5. Whose Job is MA Compliance Anyway? Differing Expectations for Plans and Providers (repeat) Annie Shieh Judith A. Waltz Regent	6. A Rose by Another Name?—The Evolving Role of Agency Deference in Health Care Disputes Post-<i>Loper Bright</i> (repeat) Daniel J. Hettich Alexander (Xan) White Nassau	22. Enforcement Insights: Advanced Strategies to Minimize Risk in Health Care Compliance (Advanced) (repeat) Rob DeConti Greg Radinsky Spencer Turnbull Gramercy
2:45-3:15 pm		
Networking Break Exhibits Open—Meet the Exhibitors Rhineland		

Tuesday, June 30, 2026, continued

3:15-4:15 pm Concurrent Sessions		
36. Mind the Gap: Structuring Variable Compensation and Earnouts in Health Care Transactions (Advanced) (not repeated) Stephen Angelette Jennifer Kreick Gramercy	37. ICE Worksite Raids, Immigration Compliance, and New Immigration Staffing Options for a New Era of Enforcement (not repeated) Marissa Marquez Dustin J. O'Quinn Murray Hill	38. Emerging Trends and Strategic Challenges in Managed Care Christi Grimm Giselle Joffre Nassau
39. Physician Arrangements and How to Mitigate Risk with Pre-payment Audits! (Advanced) Mark Despoth Mike Pazzo Sutton North	16. What's New in Health Privacy (repeat) Mario Meeks Sara Pullen Beekman	25. The JOA Is Back: Structuring Strategic Partnerships in a Post-Merger Environment (repeat) Brad Dennis Colin McDermott Regent
4:30-5:30 pm Concurrent Sessions		
40. No Surprises Act—Latest Guidance, Quirks, and Practical Approaches (Advanced) (not repeated) Steven Chiu Trestney Manning Suzanne Strothkamp Gramercy	41. Practitioner Professionalism Concerns—Should We Use the Medical Staff or Employment Process? (not repeated) Ellie Bane Charlie Chulack Beekman	17. Employer Pitfalls: Effective Practices for Discrimination and Retaliation Claims in a Shifting EEOC Regulatory Environment (repeat) Greg Northen Murray Hill
23. Across the Table: Hospital and Physician Counsel on the Front Lines of Health Care Transformation (Advanced) (repeat) Serj Mooradian Valerie S. Rup Sutton North	24. Going Off Script: Legal Considerations in the Emerging World of Prescription Drug Pricing (repeat) Dorothy Shuldman Amanda Smith Regent	28. Mission vs. Margin: Tax Policy Challenges for Exempt Hospitals (repeat) Amy Ciminello Michael N. Fine Nassau
5:30-6:30 pm		
Networking Reception, <i>sponsored by LawVu</i> This event is included in the conference registration; attendees, speakers, and registered adults, teen, and youth guests are welcome. Rhinelanders		

Wednesday, July 1, 2026

7:00 am-12:30 pm

Conference Attendee Assistance
Have questions or need assistance, we are here to help.

West Promenade

7:00-8:30 am

Women's Networking Breakfast, *sponsored by Pinnacle Healthcare Consulting*
This event is not included in the conference registration; there is no additional fee; limited attendance; and pre-registration is required. Continuing Education Credits are not available.

Mercury Ballroom (3rd Floor)

7:30-9:00 am

Conference Breakfast, *sponsored by Welter Healthcare Partners*
This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests welcome.

Rhineland

8:30-9:45 am General Session

Straight from the Source: DOJ, OIG and CMS Fraud and Abuse Prevention and Enforcement Efforts in 2026 and Beyond, *sponsored by BDO*
David Cade (Moderator), Kim Brandt, Susan Gillin, Brenna Jenny

Grand Ballroom (3rd Floor)

10:00-11:15 am Extended Concurrent Sessions

42. AI as Evidence in Reimbursement: Audits, Investigations, Litigation, and Liability (Advanced) (not repeated)

Stephen Bittinger
Gregory Demske
David Greenberg

Gramercy

43. Health Care Transactions: Antitrust Landscape, Trends, Strategies, and Implications (Advanced) (not repeated)

Elizabeth M. Azano
Desmond Jordan
Josh Soven

Murray Hill

9. Private Equity and Health Care: Navigating the False Claims Act Risk (repeat)

George B. Breen
Candace Deisher
Marc S. Raspanti

Sutton North

12. From Insight to Oversight: Using Investigations to Drive Effective Auditing and Monitoring (repeat)

Jason Ehrlnspiel
Maria Joseph
Dhara Satija

Beekman

31. Back to the Future of JVs—Explore Practical Solutions to Regulatory & Legal Challenges in Forming Joint Ventures through Hypotheticals (Advanced) (repeat)

Brynne R. Goncher
William Mathias
Ethan Rii

Nassau

32. Key Considerations in Responding to a Health Care Corporate Criminal Investigation (Advanced) (repeat)

Anthony J. Burba
Henry Leventis

Regent

11:30 am-12:30 pm Concurrent Sessions

18. Real or Imagined—Legal Ethical Issues in Providing F&A Advice (repeat)

Lisa Noller
Felicia Sze

Sutton North

29. Accountable AI in Health Care: Takeaways from URAC's New Artificial Intelligence Accreditation (repeat)

Ally Bremer
Madhu Reddiboina
Jennifer Richards

Regent

35. PSL (Stark Law) Pitfalls & Possibilities (Advanced) (repeat)

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Murray Hill

38. Emerging Trends and Strategic Challenges in Managed Care (repeat)

Christi Grimm
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Beekman

39. Physician Arrangements and How to Mitigate Risk with Pre-payment Audits! (Advanced) (repeat)

Mark Despoth
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Nassau