

Health Care Transactions

April 13-15, 2026

Grand Hyatt Nashville | Nashville, TN

Monday, April 13, 2026

7:30 am-5:15 pm

Conference Attendee Assistance: Check-In and Badge Pick-Up

Brick Yard A (Level 2)

7:30-8:45 am

Conference Breakfast

This event is included in the conference registration. Attendees, speakers, and registered guests are welcome.

Grand Foyer

8:45-10:15 am General Session

8:45-9:00 am

Welcome and Introductions

Mark Kopson, AHLA President

Glenn Prives, Planning Committee Chair

9:00-10:15 am

1. The Latest Physician Consolidation Trends and What Hospitals Should Be Doing
Gary Herschman (Moderator), Jordan Fowler, Dana L. Jacoby, Jon Michael Reese, Jason Scalise

Grand E

10:15-10:45 am

Coffee and Networking Break

Exhibits Open—Meet the Exhibitors

Grand Foyer

10:45 am-12:00 pm Extended Sessions

2. Primer on Health Care Transactions
(not repeated)

Christi Braun
Lauren Jacques
Michael F. Schaff

Grand E

3. Work Force Issues in Health Care Transactions

Tom Donohoe
Barbara Grandjean

Grand D

4. Health System Transactions in Crisis Moments

Vic Domen
Kristy Piccinini
Terry Williams

Grand C

12:00-1:15 pm

Lunch on your own

1:30-2:30 pm Concurrent Sessions

5. Duets Done Right: Health Care Joint Ventures in 2026 and Beyond
(not repeated)

Jennifer Hutchens
Tom Spellman

Grand E

6. Seeing Around Corners: Fraud, Abuse, and Investigation Risks Too Often Missed in Transactions

Matthew M. Curley
Rachel Freyman

Grand D

7. Antitrust Hot Topics

Bryan Perry
Amanda Wait
Christine L. White

Grand C

Monday, April 13, 2026, continued

2:45-4:00 pm Extended Sessions		
8. Transformative Tech Transactions – Contracting Strategies for Embracing Digital Health and Patient Engagement (not repeated) Alisa Chestler Elizabeth F. Hodge Sean T. Sullivan Grand E	9. After the Ink Dries: Balancing Autonomy and Integration in Health Care Deals Joseph Clamon Linus Grikis Brent McDonald Beverly Oliver Grand D	10. Health Care M&A: Antitrust Enforcement Under Trump 2.0 Lindsey Bohl Jennifer Griffin Karen Hunt Grand C
4:15-5:15 pm Concurrent Sessions		
11. Managing your Ambulatory Services Empire: Using Transactions to Optimize Your Portfolio (not repeated) Michael Ramey Isaac “Ike” Willett Grand E	12. States' Renewed Focus on Corporate Practice of Medicine and its Impact on Health Care Transactions Jonathan M. Joseph Taryn E. Stone Grand D	13. AI Contracting De-Mystified - Crucial Considerations Carolyn V. Metnick Lauren Willens Grand C
5:15-6:15 pm		
Networking Reception, <i>sponsored by VMG Health</i> This event is included in the conference registration. Attendees, speakers, and registered guests are welcome. Grand Foyer		

Tuesday, April 14, 2026

7:00 am-5:15 pm

Conference Attendee Assistance: Check-In and Badge Pick-Up.

Brick Yard A

7:00-8:00 am

Conference Breakfast, *sponsored by PYA*

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Grand Foyer

8:00-9:00 am Concurrent Sessions

14. Structuring Health Care Joint Ventures: Legal Strategies and Fair Market Value Considerations (not repeated)

Taryn Nasr
Banee Pachuca

Grand E

15. The Greatest Risk in Health Care M&A Is the One You Don't See: How Compliance Due Diligence Uncovers What's Hidden Beneath the Surface

Ross Ronan
Monica Wallace

Grand C

7. Antitrust Update (repeat)

Bryan Perry
Amanda Wait
Christine L. White

Grand D

9:15-10:15 am Concurrent Sessions

16. Disclose It or Not – A Fraud and Abuse Due Diligence Game (not repeated)

William T. Mathias
Matt Westbrook
Lisa O. Wilson (invited)

Grand E

17. Welcome to Lake Wobegon—Dealing with High-End Physician Compensation

Gerald M. Griffith
Clara Hurtt

Grand C

6. Seeing Around Corners: Fraud, Abuse, and Investigation Risks Too Often Missed in Transactions (repeat)

Matthew Curley
Rachel Freyman

Grand D

10:15-10:45 am

Coffee and Networking Break
Exhibits Open—Meet the Exhibitors

Grand Foyer

10:45 am-12:00 pm Extended Sessions

18. Navigating Increasing State Antitrust Scrutiny of Health Care Transactions (not repeated)

Herbert Allen
Shawn Gilman
Elizabeth Odette
Bryn Williams

Grand E

4. Health System Transactions in Crisis Moments (repeat)

Vic Domen
Kristy Piccinini
Terry Williams

Grand D

9. After the Ink Dries: Balancing Autonomy and Integration in Health Care Deals (repeat)

Joseph Clamon
Linas Grikis
Brent McDonald
Beverly Oliver

Grand C

Tuesday, April 14, 2026, continued

12:00-1:15 pm

Lunch and Learn: Health Care Transactions: Lessons Learned from the Deal Table
sponsored by Fredrikson & Byron, PA
 There is no additional fee; limited attendance and pre-registration is required.
 Continuing Education Credits are not available.

Interchange

1:30-2:30 pm Concurrent Sessions

19. Mind the Gap: Structuring Variable Compensation and Earnouts in Health Care Transactions (not repeated)

Stephen Angelette
 Stephane Bryant
 Jennifer Kreick

Grand E

20. Why Tax Advisors Care About What's in the Healthcare Deal Documents (and Why You Should Too!)

Linda S. Moroney
 Donald B. Stuart

Grand C

21. LOI to Integration: Key Corporate and Operational Considerations in Post-Acute Care Transactions and Affiliations

Brian Mills
 Adam Royal

Grand D

2:45-3:45 pm Concurrent Sessions

22. The Advice of Counsel Defense - Giving the Client Everything They Paid For (not repeated)

David Honig
 Erin Lewis

Grand E

23. Good, Better, Best - Quality of Earnings (QofE), Quality of Compliance (QofC) and Shareholder Alignment: Interweaving Business Intent and Regulatory Reality

James Bowden
 Rajesh U. Kothari
 Ethan Rii

Grand D

12. States' Renewed Focus on Corporate Practice of Medicine and its Impact on Health Care Transactions (repeat)

Jonathan M. Joseph
 Taryn E. Stone

Grand C

3:45-4:15 pm

Coffee and Networking Break
 Exhibits Open—Meet the Exhibitors

Grand Foyer

4:15-5:15 pm Concurrent Sessions

24. Red Tape to Green Light: Licensure, Certification and Enrollment in Health Care Transactions (not repeated)

Emily W.G. Towey
 Jeanne L. Vance

Grand E

25. Taking Stock of Your Strategic Partnerships: What to Do When the Well Runs Dry

Annapoorani Bhat
 Jeanna P. Gunville

Grand C

26. Legal Ethics: How to Be Ethical in an Ever-Changing World

Robert G. Homchick
 Kim Harvey Looney

Grand D

5:15-6:30 pm

Networking Mixer, *sponsored by PYA*
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Grand Foyer

Wednesday, April 15, 2026

7:00 am-1:00 pm

Conference Attendee Assistance

Brick Yard A

7:00-8:00 am

Conference Breakfast

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Grand Foyer

8:00-9:15 am Extended Sessions

27. Representing the Founders, Investors, and Inventors of Health Care AI: Venture Capital and Emerging Companies (not repeated)

Fannie Chen
Carrie Kibler
Andrea Linna

Grand E

3. Work Force Issues in Health Care Transactions (repeat)

Tom Donohoe
Barbara Grandjean

Grand C

10. Health Care M&A: Antitrust Enforcement Under Trump 2.0 (repeat)

Lindsey Bohl
Jennifer Griffin
Karen Hunt

Grand D

9:30-10:30 am Concurrent Sessions

13. AI Contracting De-Mystified - Crucial Considerations (repeat)

Carolyn V. Metnick
Lauren Willens

Grand E

25. Taking Stock of Your Strategic Partnerships: What to Do When the Well Runs Dry (repeat)

Annapoorani Bhat
Jeanna Gunville

Grand C

26. How to Be Ethical in an Ever-Changing World (repeat)

Robert G. Homchick
Kim Harvey Looney

Grand D

10:45-11:45 am Concurrent Sessions

15. The Greatest Risk in Health Care M&A Is the One You Don't See: How Compliance Due Diligence Uncovers What's Hidden Beneath the Surface (repeat)

Ross Ronan
Monica Wallace

Grand E

17. Welcome to Lake Wobegon—Dealing with High-End Physician Compensation (repeat)

Gerald Griffith
Clara Hurtt

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20. Why Tax Advisors Care About What's in the Healthcare Deal Documents (and Why You Should Too!) (repeat)

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Donald B. Stuart

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12:00-1:00 pm Concurrent Sessions

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Brian Mills
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James Bowden
Rajesh U. Kothari
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