

Tax Issues for Health Care Organizations
September 10-11, 2026
Washington Marriott Georgetown | Washington, DC

Thursday, September 10, 2026

7:00 am-5:30 pm		
Conference Attendee Assistance: Check-In and Badge Pick-Up Come to the AHLA Registration area to print out your badge.		
Thomas Salon		
7:00-8:00 am		
Conference Breakfast, <i>sponsored by EY</i> This event is included in the conference registration fee. Attendees, speakers, and registered guests are welcome.		
Foyer		
8:00-11:00 am General Session		
8:00-8:15 am Welcome and Introduction Christine L. White, AHLA President Alicia Janisch, Planning Committee Chair		
8:15-9:30 am 1. Capitol Hill Update Alexander L. Reid (Moderator)		
9:40-11:00 am 2. Government Relations and What is Coming Next Anne Phelps (Moderator)		
Metropolitan 1-3		
11:00-11:15 am		
Coffee and Networking Break, <i>sponsored by Crowe LLP</i>		
Foyer		
11:15 am-12:15 pm Concurrent Sessions		
3. Achieving Compliance with State and Federal Financial Assistance Laws: Experiences from New York State (not repeated) James G. Sheehan Keith Hearle Dupont	4. How to Handle Difficult Governance Challenges Terri W. Cammarano Gerald M. Griffith Metropolitan 4-5	5. The Post-Loper Bright Era: A Changing Tax Landscape for Health Care Organizations Robert Friz Jennifer R. Noel Metropolitan 1-3
12:15-1:30 pm		
Lunch and Learn, <i>sponsored by Forvis Mazars</i> Standardizing Workpapers and Workflows in the AI World: If It Isn't Documented, It Doesn't Exist David Biller, Thomas Warnshuis Limited attendance, pre-registration required. Continuing Education Credits are not available for lunch.		
West End		

Thursday, September 10, 2026, continued

1:45-3:00 pm Extended Concurrent Sessions		
6. Compensation in a Changing Landscape: Managing Emerging Trends and Risks for Health Care Organizations Anne Fulton Mackenzie McNaughton Stephanie Neumann Metropolitan 1-3	7. Getting Joint Ventures Right in Tax-Exempt Health Care: Tax Structures for Innovation, Commercialization, and Strategic Growth Kimberly Baltz Christine Lane Steve Lenivy Metropolitan 4-5	8. Come together, right now: Tax and Legal Alignment for Nonprofit Impact Michael Kuczynski Nicole Sokolowski James Ziesche Dupont
3:00 -3:15 pm		
Coffee and Networking Break, <i>sponsored by PwC</i>		
Foyer		
3:15-4:15 pm Concurrent Sessions		
9. Legal Ethics: Ethical Challenges and Best Practices for Tax Representatives (not repeated) Nathan M. Doane Michael N. Fine Karen L. Wolfson Dupont	10. Community Benefit and Finance Staff: Building a Sustainable Infrastructure for Accurate Reporting Shivonne Laird Nancy Lim Metropolitan 1-3	4. How to Handle Difficult Governance Challenges (repeat) Terri W. Cammarano Gerald M. Griffith Metropolitan 4-5
4:30-5:30 pm Concurrent Sessions		
11. Current Issues in Provider Taxes (not repeated) Baxter Morgan Jeff J. Wurzburg Metropolitan 1-3	12. Excise Taxes, Excess Benefits, and Executive Pay: A Practical Guide for Nonprofit Hospitals Chelsea Rubin Randall Thomas Metropolitan 4-5	5. The Post-Loper Bright Era: A Changing Tax Landscape for Health Care Organizations (repeat) Robert Friz Jennifer R. Noel Dupont
5:30-6:30 pm		
Networking Reception, <i>sponsored by Deloitte</i>		
This event is included in the conference registration. Attendees, speakers, and registered guests are welcome.		
Foyer		

Friday, September 11, 2026

7:00 am-12:15 pm		
Conference Attendee Assistance If you have not checked in, stop by to print your badge. Thomas Salon		
7:00-8:00 am		
Conference Breakfast This event is included in the conference registration. Attendees, speakers, and registered guests are welcome. Foyer		
8:00-9:15 am General Session		
13. The Nationwide Push to Reassess the Value of Nonprofit Hospital Tax Exemptions: The Silent Billion Dollar Problem and How To Tackle It Correctly Smitha Chintamaneni, Scott Phillips, Leslie Tector Metropolitan 1-3		
9:30-10:45 am Extended Concurrent Sessions		
14. One Letter, Many Consequences: What Every Nonprofit Hospital Should Know About Group Rulings Under the New Procedures (not repeated) Catherine Bernard Preston J. Quesenberry Shannon Seay Metropolitan 1-3	6. Compensation in a Changing Landscape: Managing Emerging Trends and Risks for Health Care Organizations (repeat) Mackenzie McNaughton Anne Fulton Stephanie Neumann Metropolitan 4-5	8. Come together, right now: Tax and Legal Alignment for Nonprofit Impact (repeat) Michael Kuczynski Nicole Sokolowski James Ziesche Dupont
11:00 am-12:15 pm Extended Session	11:00 am-12:00 pm	
7. Getting Joint Ventures Right in Tax-Exempt Health Care (repeat) Kim Baltz Christine Lane Steve Lenivy Metropolitan 4-5	10. Community Benefit and Finance Staff: Building a Sustainable Infrastructure for Accurate Reporting (repeat) Shivonne Laird Nancy Lim Metropolitan 1-3	12. Excise Taxes, Excess Benefits, and Executive Pay: A Practical Guide for Nonprofit Hospitals (repeat) Chelsea Rubin Randall Thomas Dupont