



**Annual Meeting  
June 30-July 2, 2025  
Manchester Grand Hyatt San Diego | San Diego, CA**

**Saturday, June 28, 2025**

**2:00-5:30 pm**

Conference Attendee Assistance: Check-In and Badge Pick-Up  
Check-in early! Come to the AHLA Registration area to print out your badge.

**Palm Foyer (2<sup>nd</sup> level)**

**Sunday, June 29, 2025**

**7:00 am-5:30 pm**

Conference Attendee Assistance: Check-In and Badge Pick-Up  
Come to the AHLA Registration area to print out your badge.

**Palm Foyer**

**5:30-6:30 pm**

Welcome Reception—Celebrating Inclusion and Our Diverse Community, *sponsored by VMG Health. Hosted by AHLA's Women's Leadership Council and the Early Career Professionals Council, National Asian Pacific American Bar Association, Health Law Section, South Asian Bar Association, Hispanic National Bar Association*

This event is included in the conference registration; attendees, speakers, and registered adult, teen, and youth guests are welcome.

**Seaport A**

**Monday, June 30, 2025**

**7:00 am-5:30 pm**

Conference Attendee Assistance: Check-In and Badge Pick-Up  
Come to the AHLA Registration area to print out your badge.

**Palm Foyer**

**7:00-8:00 am**

Conference Breakfast, *sponsored by Econic Partners*

This event is included in conference registration; attendees, speakers, and registered adult, teen, and youth guests are welcome.

**Seaport A**

**8:00 am-11:45 am General Session**

**8:00-8:30 am**

State of the Association and Member Awards and Recognition Celebration

Asha Scielzo, AHLA President

David S. Cade, AHLA Executive Vice President/Chief Executive Officer

**8:30-9:30 am**

1. Keynote Address: Aligning Vision, Scale, and Impact in Health, *sponsored by FTI Consulting*  
Michael J. Dowling, CEO Northwell Health

**9:30-9:45 am**

Break

**9:45-11:45 am**

2. Year In Review

Robert G. Homchick, Kim Harvey Looney, Cynthia F. Wisner

**Seaport D-E**

# Monday, June 30, 2025, continued

**12:00-1:30 pm**

Lunch and Learn: Labor Pains - Navigating the Top Labor Relations and Workforce Challenges Facing Health Care Employers, *sponsored by Seyfarth Shaw LLP and LRI Consulting Services, Inc.*

Danine Clay, Kristin McGurn, Phil Wilson

This is not included in the conference registration; there is an additional fee of \$65; limited attendance; and pre-registration is required. Continuing Education Credits are not available.

**La Jolla**

## 1:45-2:45 pm Concurrent Sessions

<p>3. Overview of a Health Care Transaction Process – A Roadmap Through the Paper Jungle (not repeated)</p> <p>Heather (Alleva) Leek Michael F. Schaff Alexander D. Sharnoff</p> <p><b>Seaport E</b></p>	<p>4. Managing Your Transaction Through Federal and State Antitrust Scrutiny (not repeated)</p> <p>Elizabeth Odette Bryan Perry Amanda Wait</p> <p><b>Seaport G</b></p>	<p>5. AI Governance: Three Real-World Implementations in Health Care</p> <p>Cora Han Lucia Savage Alya Sulaiman</p> <p><b>Seaport F</b></p>
<p>6. Compliance from the Cheap Seats</p> <p>Anthony J. Burba Leah Voigt</p> <p><b>Gaslamp</b></p>	<p>7. Getting Aligned: Structuring Strategic Affiliations for Community Providers</p> <p>Karen Kole Leah D'Aurora Richardson</p> <p><b>Balboa</b></p>	<p>8. A (Loper) Bright Future?: How the Demise of Chevron Deference Will Affect the Health Care Industry</p> <p>Daniel J. Hettich Stephen Lee</p> <p><b>Seaport D</b></p>

**2:45-3:15 pm**

Coffee and Networking Break, *sponsored by Dorsey & Whitney*

Exhibits Open–Meet the Exhibitors

Meet-Up AHLA Resource Center: How to Become an AHLA Leader - Learn about AHLA's Volunteer Pathways and the Volunteer Town Square, Explore available volunteer opportunities, Ask questions and get guidance on how to get started.

**Seaport A**

## 3:15-4:15 pm Concurrent Sessions

<p>9. Novel Antitrust Theories in Health Care and Life Sciences Matters (not repeated)</p> <p>Penka Kovacheva Rob McNary Leslie Overton</p> <p><b>Seaport F</b></p>	<p>10. From “Just Say No” to Emerging Therapies: How Three Different Reform Initiatives Could Change the Future for Cannabis and Psychedelics (not repeated)</p> <p>Dasheeda Dawson Matt Donze Jason Mayer</p> <p><b>Gaslamp</b></p>	<p>11. Shaping Tomorrow's Provider Workforce with AI: Legal Risks and Strategic Opportunities</p> <p>Greg Endicott Eric Leafgreen David Schoolcraft</p> <p><b>Seaport G</b></p>
<p>12. A Practice Guide to Assessing Compliance with the Physician Self-Referral Prohibition (fka Stark) in the Context of Physician Practice Acquisitions</p> <p>Nicholas Alarif Albert W. Shay</p> <p><b>Seaport D</b></p>	<p>13. The Complexities of Managing Vendor Relationships: Practical Strategies for Navigating Data Breaches in the New Age of Data Privacy</p> <p>Kelly Pollock Maria Salgado Shalyn Watkins</p> <p><b>Seaport E</b></p>	<p>14. Evolving Expectations: Medicare Advantage Compliance for Plans and Providers</p> <p>Annie Shieh Judith A. Waltz</p> <p><b>Balboa</b></p>

## Monday, June 30, 2025, continued

4:30-5:30 pm Concurrent Sessions		
<p>15. Bill and Ted's Excellent Adventure in Overpayments (not repeated)</p> <p>Ted Lotchin William T. Mathias</p> <p><b>Seaport F</b></p>	<p>16. Hot Collaboration Considerations: Health Care Joint Ventures in 2025 and Beyond (not repeated)</p> <p>Jennifer Csik Hutchens Tom Spellman</p> <p><b>Seaport D</b></p>	<p>17. The First Quadrimester of the Trump Presidency: Legal and Ethical Implications for Reproductive Health</p> <p>Gina L. Bertolini Joanne (Jody) Joiner</p> <p><b>Seaport G</b></p>
<p>18. Cracking the Code: Unlocking the Power of the Value-Based Exceptions and Safe Harbor</p> <p>Jim Carr Rachel Polzin Scott Strickland</p> <p><b>Gaslamp</b></p>	<p>19. The Future of Private Equity Transactions in Health Care Ventures: Looking Over the Horizon at Government Scrutiny of Private Equity Investments in Health Care Transactions</p> <p>Marc D. Goldstone Eric Zimmerman</p> <p><b>Seaport E</b></p>	<p>20. Recent and Future Developments in Health Information Privacy and Security</p> <p>Christopher Finch Adam Greene</p> <p><b>Balboa</b></p>
6:30-9:30 pm		
<p>USS Midway Museum Off-Property Reception, <i>sponsored by AHLA's Members' Law Firms</i></p> <p>This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests welcome.</p> <p><b>Off-Property</b></p>		

**Tuesday, July 1, 2025**

**6:30-7:30 am**

Exercise Class, *sponsored by Stout*

For Attendees, speakers, and registered adult, teen, and youth guests who pre-registered.

**Hillcrest (3<sup>rd</sup> Level)**

Fun Run, *sponsored by Stout and hosted by the Early Career Professionals Council*

For Attendees, speakers, and registered adult, teen, and youth guests who pre-registered.

**Sally's/Marina Courtyard (Exit Lobby Level)**

**7:00 am-5:15 pm**

Conference Attendee Assistance: Check-In and Badge Pick-Up  
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**Palm Foyer**

**7:00-8:30 am**

Conference Breakfast

This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests welcome.

**Seaport A**

**8:00-9:00 am Concurrent Sessions**

21. Governance of High-Performing Nonprofit Hospital Systems: Results of a New Survey on Recent Trends and Best Practices (not repeated)

Larry Gage  
Aaron Rabinowitz

**Seaport D**

22. Integration of Artificial Intelligence, including Generative AI, into Health Care Systems and Implications for Compliance and Government Enforcement (not repeated)

Kathleen Boergers  
Henry Leventis  
Justin Pitt

**Seaport E**

23. Issue Spotting: What Every GC Needs to Know About Antitrust

Lona Fowdur  
Alexis Gilman  
Mitch Glende

**Seaport F**

24. Law and Order-ing: Doubling Down on Life Sciences Arrangements

Tynan Kugler  
Mara Smith-Kouba

**Balboa**

14. Evolving Expectations: Medicare Advantage Compliance for Plans and Providers (repeat)

Annie Shieh  
Judith A. Waltz

**Gaslamp**

18. Cracking the Code: Unlocking the Power of the Value-Based Exceptions and Safe Harbors (repeat)

Jim Carr  
Rachel Polzin  
Scott Strickland

**Seaport G**

**9:00-9:30 am**

Coffee and Networking Break, *sponsored by Katten*

Exhibits Open—Meet the Exhibitors

Meet-Up AHLA Resource Center: How to Become an AHLA Leader - Learn about AHLA's Volunteer Pathways and the Volunteer Town Square, Explore available volunteer opportunities, Ask questions and get guidance on how to get started

**Seaport A**

**9:30-10:30 am Concurrent Sessions**

25. Effectively Deploying Alternative Dispute Resolution Processes in Health Care (not repeated)

Diana Kruze  
Christopher C. Sabis

**Seaport D**

26. Post-Pandemic Enforcement in Telehealth and Behavioral Health Care (not repeated)

Adrienne Frazier  
Jody Rudman

**Seaport E**

27. Risky Business: The Most Challenging Workforce Issues Facing Health Care Employers Today (not repeated)

Timothy A. Hilton  
Gary McLaughlin

**Seaport F**

28. A False Claims Act Timeline: From *Qui Tam* Filed to Trial with the Government

Caroline Burgunder  
Brandon Helms

**Seaport G**

5. AI Governance: Three Real-World Implementations in Health Care (repeat)

Cora Han  
Lucia Savage  
Alya Sulaiman

**Gaslamp**

7. Getting Aligned: Structuring Strategic Affiliations for Community Providers (repeat)

Karen Kole  
Leah D'Aurora Richardson

**Balboa**

## Tuesday, July 1, 2025, continued

10:45-11:45 am Concurrent Sessions		
<p>29. Be Careful What You Say: Physician Affiliation Tricks of the Trade to Reduce Your Risk (not repeated)</p> <p>Curtis Bernstein Claire Topp</p> <p><b>Seaport F</b></p>	<p>30. Let's Go to Tax Town! (not repeated)</p> <p>Gerald M. Griffith Erica Robert McReynolds</p> <p><b>Balboa</b></p>	<p>31. When FMV is Not Enough: How to Not Get Crushed Between a Competitive Hiring Market and Regulatory Constraints</p> <p>Michaela Poizner Katie Tarr</p> <p><b>Seaport D</b></p>
<p>32. Practical Considerations for Providers in Negotiating Network Contracts</p> <p>Robert S. Paskowski Salvatore G. Rotella</p> <p><b>Seaport G</b></p>	<p>6. Compliance from the Cheap Seats (repeat)</p> <p>Anthony J. Burba Leah Voigt</p> <p><b>Gaslamp</b></p>	<p>17. The First Quadrimester of the Trump Presidency: Legal and Ethical Implications for Reproductive Health (repeat)</p> <p>Gina L. Bertolini Joanne (Jody) Joiner</p> <p><b>Seaport E</b></p>
11:45 am-1:15 pm		
<p>Lunch and Learn: Rules, Roadblocks, and Remedies: Three Regulatory Challenges Facing the Health Care Industry, <i>sponsored by Consilio</i> Jane Funk</p> <p>The lunch is not included in the conference registration; there is an additional fee of \$65; limited attendance; and pre-registration is required. Continuing Education Credits are not available.</p> <p><b>La Jolla</b></p>		
1:30-2:30 pm Concurrent Sessions		
<p>33. Navigating Physician Behavior and Quality of Care Concerns: A Legal Perspective (not repeated)</p> <p>Kimberly Daniel Rachel Freyman</p> <p><b>Gaslamp</b></p>	<p>34. Private Ownership and Long Term Care (not repeated)</p> <p>Suzanne Koenig Janus Pan</p> <p><b>Balboa</b></p>	<p>35. Real-Life Legal Ethical Dilemmas Facing Health Care Lawyers</p> <p>Stephen Lee Felicia Y. Sze</p> <p><b>Seaport D</b></p>
<p>36. 340B Uncharted: Navigating Pharma Restrictions, Evolving Interpretations &amp; the Rebate Model Shift</p> <p>Jeffrey I. Davis Michelle Rae Pinzon</p> <p><b>Seaport F</b></p>	<p>12. A Practice Guide to Assessing Compliance with the Physician Self-Referral Prohibition (fka Stark) in the Context of Physician Practice Acquisitions (repeat)</p> <p>Nicholas Alarif Albert W. Shay</p> <p><b>Seaport E</b></p>	<p>13. The Complexities of Managing Vendor Relationships: Practical Strategies for Navigating Data Breaches in the New Age of Data Privacy (repeat)</p> <p>Kelly Pollock Maria Salgado Shalyn Watkins</p> <p><b>Seaport G</b></p>
2:30-3:00 pm		
<p>Networking Snack Break Exhibits Open—Meet the Exhibitors</p> <p><b>Seaport A</b></p>		

## Tuesday, July 1, 2025, continued

3:00-4:00 pm Concurrent Sessions		
<p>37. Health Care Alert! Bankruptcy Is Not an Option (not repeated)</p> <p>H. Holden Brooks Vic Domen Julie Freischlag</p> <p style="text-align: right;"><b>Gaslamp</b></p>	<p>38. Know Your Audit! Operational Considerations for Every Kind of Audit (not repeated)</p> <p>R. Ross Burris Lindsey L. Lonergan</p> <p style="text-align: right;"><b>Seaport G</b></p>	<p>39. Mental Health Care IS Health Care: The Basics of Guiding Providers in Integrating Behavioral Health Care into their Health Care Delivery System</p> <p>Anna Whites Matt Wolfe</p> <p style="text-align: right;"><b>Balboa</b></p>
<p>40. AI in Health Care: Friend or Foe? Navigating Proactive vs. Defensive Strategies</p> <p>Andrew Reitz Debra Rossi</p> <p style="text-align: right;"><b>Seaport F</b></p>	<p>8. A (Loper) Bright Future?: How the Demise of Chevron Deference Will Affect the Health Care Industry (repeat)</p> <p>Daniel J. Hettich Stephen Lee</p> <p style="text-align: right;"><b>Seaport D</b></p>	<p>19. The Future of Private Equity Transactions in Health Care Ventures: Looking Over the Horizon at Government Scrutiny of Private Equity Investments in Health Care Transactions (repeat)</p> <p>Marc D. Goldstone Eric Zimmerman</p> <p style="text-align: right;"><b>Seaport E</b></p>
4:15-5:15 pm Concurrent Sessions		
<p>41. Health Equity in Action (not repeated)</p> <p>Priya Bathija Michelle Garvey Brennfleck Ashley Keith April E. Schweitzer</p> <p style="text-align: right;"><b>Seaport G</b></p>	<p>42. I Would like that on Rye! Finding Wellness and Balance in the Sandwich Generation (not repeated)</p> <p>Robyn Diaz John E. Kelly Sarah Swank</p> <p style="text-align: right;"><b>Gaslamp</b></p>	<p>43. Navigating Peer Review and Privileging Across State Lines: Legal Challenges and Practical Solutions</p> <p>Stephen R. Kleinman Shelli E. Stoker</p> <p style="text-align: right;"><b>Balboa</b></p>
<p>11. Shaping Tomorrow's Provider Workforce with AI: Legal Risks and Strategic Opportunities (repeat)</p> <p>Greg Endicott Eric Leafgreen David Schoolcraft</p> <p style="text-align: right;"><b>Seaport F</b></p>	<p>28. A False Claims Act Timeline: from <i>Qui Tam</i> Filed to Trial with the Government (repeat)</p> <p>Caroline Burgunder Brandon Helms</p> <p style="text-align: right;"><b>Seaport D</b></p>	<p>32. Practical Considerations for Providers in Negotiating Network Contracts (repeat)</p> <p>Robert S. Paskowski Salvatore G. Rotella</p> <p style="text-align: right;"><b>Seaport E</b></p>
5:15-6:15 pm		
<p style="text-align: center;">Networking Reception—Celebrating AHLA Volunteers, <i>sponsored by LawVu</i></p> <p style="text-align: center;">Meet-Up AHLA Resource Center: How to Become an AHLA Leader - Learn about AHLA's Volunteer Pathways and the Volunteer Town Square, Explore available volunteer opportunities, Ask questions and get guidance on how to get started</p> <p style="text-align: center;">This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests are welcome.</p> <p style="text-align: right;"><b>Seaport A</b></p>		

**Wednesday, July 2, 2025**

**7:00 am-12:15 pm**

Conference Attendee Assistance  
Have questions or need assistance, we are here to help.

**Palm Foyer**

**7:00-7:50 am**

Women's Networking Breakfast, *sponsored by Pinnacle Healthcare Consulting and hosted by the Women's Leadership Council*

This event is not included in the conference registration; there is no additional fee; limited attendance; and pre-registration is required. Continuing Education Credits are not available.

**La Jolla**

**7:00-8:00 am**

Conference Breakfast

This event is included in the conference registration; attendees, speakers, and registered adult, teen and youth guests welcome.

**Seaport A**

**8:00-10:00 am General Session**

8:00-8:45 am

44. HHS Priorities and Strategies for Success

Brenna Jenny (Moderator), Hannah Anderson, Robert Foster, Elizabeth Kelley, Sean Keveney

8:45-10:00 am

45. Fireside Chat: Spurring and Sustaining Health Care Innovation and Improvement

Florence L. Di Benedetto (Moderator), Dr. Michael Conroy, Dr. Mohit Kaushal, Richard Roth

**Seaport D-E**

**10:00-10:15 am**

Networking Break

Exhibits Open—Meet the Exhibitors

**Seaport A**

**10:15-11:15 am Concurrent Sessions**

20. Recent and Future Developments in Health Information Privacy and Security (repeat)

Christopher Finch  
Adam Greene

**Seaport F**

23. Issue Spotting: What Every GC Needs to Know About Antitrust (repeat)

Lona Fowdur  
Alexis Gilman  
Mitch Glende

**Balboa**

31. When FMV is Not Enough: How to Not Get Crushed Between a Competitive Hiring Market and Regulatory Constraints (repeat)

Michaela Poizner  
Katie Tarr

**Seaport G**

35. Real-Life Legal Ethical Dilemmas Facing Health Care Lawyers (repeat)

Stephen Lee  
Felicia Y. Sze

**Seaport D-E**

43. Navigating Peer Review and Privileging Across State Lines: Legal Challenges and Practical Solutions (repeat)

Stephen R. Kleinman  
Shelli E. Stoker

**Gaslamp**

**11:30 am-12:30 pm Concurrent Sessions**

24. Law and Order-ing: Doubling Down on Life Sciences Arrangements (repeat)

Tynan Kugler  
Mara Smith-Kouba

**Seaport F**

36. 340B Uncharted: Navigating Pharma Restrictions, Evolving Interpretations and the Rebate Model Shift (repeat)

Jeffrey I. Davis  
Michelle Rae Pinzon

**Seaport G**

39. Mental Health Care IS Health Care: The Basics of Guiding Providers in Integrating Behavioral Health Care into their Health Care Delivery System (repeat)

Anna Whites  
Matt Wolfe

**Balboa**

40. AI in Health Care: Friend or Foe? Navigating Proactive vs. Defensive Strategies (repeat)

Andrew Reitz  
Debra Rossi

**Gaslamp**