

**Kelly Jeffries Pollock** brings over two decades of experience in health care law, with the majority of her career spent in-house advising large health systems. She currently serves as Vice President and Assistant General Counsel for Novant Health, where she focuses on compliance and privacy matters in a rapidly evolving regulatory landscape.

Throughout her career, Kelly has developed deep expertise across a broad range of health law issues, including regulatory compliance, patient privacy, corporate governance, and risk management. Her in-house experience has given her a practical, solutions-oriented approach that supports both operational effectiveness and legal integrity.